1. **Possible increase in class size in the School of Medicine**

Dr. Savoia noted that class size in the SOM may increase gradually due to two initiatives. The first is the PRIME concept which in broad terms seeks to increase representation of various currently underserved populations in the medical school class. UCI went in for a Latino PRIME; UCSD is considering one oriented toward health disparities and health equity.

The second factor driving a potential increase in class size was the determination of a UC systemwide task force that California currently is not providing enough educational slots for Health Sciences students. The Legislature has also been interested in this problem and there have been discussions as to whether its solution should involve starting a new medical school or alternatively increasing class size in the existing schools. Evidently the current concept is the possibility of increasing existing SOM class sizes by 10-15%, and perhaps increasing post graduates (residents) by 15-20%.

If both of these initiatives were implemented the overall impact would be to increase each class size in the SOM from its current 122 to approximately 150 per year, for a total increase of 112 students by the year 2015.

This background led to a discussion of the impact of such changes both on faculty and on physical resources. In terms of the latter, Dr. Savoia mentioned that UCSD would request about $10M for modular building of 15,000 square feet in its budget to support the PRIME, if this is initiated. Ultimately, it will be necessary to move ahead with a medical teaching facility, which has been in the planning phases for a number of years, envisioning adding approximately 60,000 square feet. However, this process will require setting aside approximately $2M for planning and $45M for the building (from the School of Medicine’s share of costs), and it is not clear whether SOM has such resources available. One source of fiscal relief might come from an initiative by the Governor to provide approximately $400M to medical schools over the next 10 years to enhance their infrastructures. This would translate into approximately $80M per school. If such funding became available, this would greatly facilitate the development of the teaching facility. However, the Governor’s proposal has not yet been reviewed by the Legislature, and its fate is unclear.

There was discussion on the overall cost benefit of increasing class size. On the one hand, the positive factors are that it would address a real need in California, i.e., teaching more medical students to really serve the needs of California in a realistic fashion. Also, the increased enrollment would increase FTE, probably by a ratio of 8 to 1. Thus, 14 new FTEs might accrue to the SOM. Discussion ensued as to whether this is enough to offset the significantly increased teaching burdens, plus severe stress on our teaching infrastructure. It was pointed out that the potential increase in medical student class size comes against a backdrop of recently adding a School of Pharmacy, which has added 60 Pharmacy students. The bulk of the teaching burden of these students at the moment falls on SOM faculty. We also require space, therefore to accommodate as many as 210 students if we increase medical school class size by 112.

*At the conclusion of discussion the HSFC Planning and Budget Committee requested that Dr. Savoia and the Dean keep us closely posted on developments. The Committee expressed the desire to be actively involved in commenting on proposals as they are developed, and similarly on building plans. The Planning and Budget Committee requests that the process of consultation occur in “real time”, i.e., not after proposals are already completed.*
2. **Compensation issues**
Mr. Jackiewicz reported that there are two audits in process pursuant to the Chronicle’s story about compensation practices at the upper echelons of the UC System. Last week State auditors visited UCSD and reviewed the situation of 11 individuals. Mr. Jackiewicz feels that the process went well, and he believes UCSD’s practices are consistent with UCOP direction.

There is an additional audit from the UC System itself that is looking into compensation issues. At this time it is not clear whether it will be limited to the Senior Management group, or may involve faculty compensation and other issues such as travel and entertainment. Mr. Jackiewicz will keep the faculty posted on these developments.

3. **Space plans**
Dr. Jerrold Olefsky joined the Committee to discuss developments in research space planning. He summarized that due to some vacancies on the Hillcrest campus, plus anticipated moves of faculty who may transition to leased space on Torrey Pines Mesa, there will be available approximately 40,000 square feet for reassignment. The Dean and the School of Medicine Space Committee will be working with Department Chairs to develop plans and assignments.

Dr. Olefsky also noted that the School of Medicine proposes to rent somewhere in the order of 60,000 – 80,000 square feet on Torrey Pines Mesa. This space would be made available to investigators from Hillcrest or elsewhere who may wish to migrate there pending the development of a large mixed use research building on the East Campus. That planned building would contain approximately 200,000 square feet and may take 3-5 years to actualize. The SOM Space Committee will be receiving proposals from Department Chairs as to potential utilization of rental space, which will depend on the occupants having sufficient extramural funding to provide a basis for covering the costs.

In discussion two main points were raised. First, that Torrey Pines Mesa is somewhat isolated and may further detach research active clinicians from their clinical and teaching duties. It was pointed out, however, that this would be a limited problem as plans are in process to build the aforementioned mixed use facility on the East Campus.

The second point raised was that there seemed to be less focus and a less clear process for developing a clinical teaching space than was the case for laboratories and other research. For example, clinically active faculty typically do not have their offices or other support space in close conjunction with their clinical activities. Thus, faculty who teach at Thornton have no offices in that facility, and faculty also do not have any permanent space in the Ambulatory clinics. In a more general sense it appears that there may need to be some sort of mechanism akin to the Dean’s Research Space Committee to address teaching needs more broadly, both clinical and pre-clinical. If Faculty Council agrees, it may be appropriate to propose some process along these lines to the Vice Chancellor.

**Pharmacy building**
Dr. Olefsky also updated the Committee on disposition of Pharmacy building space. Three floors of that building are assigned to the School of Pharmacy, and controlled by the Pharmacy Space Committee. The fourth floor is assigned to the School of Medicine which is utilizing it for the Human Genetics Program mostly based in the Department of Pediatrics. There is also space available for recruitment of one or two new faculty.

**Cancer Center**
Dr. Olefsky noted that initially the fifth floor of the Cancer Center was to be dedicated to the Stem Cell Program, whereas the other four floors were for Cancer Center use. However, due to rapid increase in activity among Cancer Center investigators, and coupled with delays in the Stem Cell initiative, it was decided that the fifth floor would also be assigned to the Cancer Center. Stem Cell
research will occupy temporary space available in CMM East. Space in the Cancer Center is controlled by a Cancer Center space committee, but the Dean’s Research Space Committee will provide periodic review, as it does for departmental space.

Research Space Committee membership
Dr. Olefsky and the Committee discussed possible turnover of membership on the SOM Space Committee, and the desire of the HSFC Planning and Budget Committee to be involved in a consultative way when faculty need to be replaced. Dr. Olefsky indicated that he did not expect rotations to occur until the Fall of 2006, and indicated that he would consult with the Committee at that point.

4. Next meeting
My assistant Felicia Roston will inquire about your availability for the next meeting of the HSFC Planning and Budget Committee.

Respectfully submitted,

Igor Grant, M.D.
Chair, HSFC Planning and Budget Committee